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KEYNOTE ADDRESS



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Helping Customers Improve Their Performance Results

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Business-to-Business Relationships

- In consumer markets, brand loyalty may apply
- In business-to-business markets, companies buy products and services that help advance their business initiatives
 - Bottom line decisions
- Customers measure test success based on business performance

Customer Critical Performance

- Customers measure test success based on business performance
- First pass yield
- Retest rates
- Recovery rates
- MTBA
- MTBM

- MTTR
- MTBF
- OEE
- Downtime

- Cost of test
- Cost per insertion
- Acquisition costs
- Department costs

Supplier Performance

- Suppliers measure product success based on product specs
- Contact resistance
- Component life
- Temperature range
- Jam rates
- Cycle time

- Bandwidth
- Inductance
- OEE
- Downtime

- In order for test suppliers to help customer's achieve their test performance requirements, we need to:
 - Understand them
 - Come to common agreement on them
 - Work together to achieve them

- Understanding them is a challenge that must be overcome through:
 - Industry standardization -- this goes beyond sockets and contactors to the semiconductor industry in general
 - Training for customers, test suppliers, and test suppliers' field service personnel

- As an example, understanding the requirements means understanding and standardizing on the terminology
 - Retest Rates -- different customers have different ways of determining retest rates
 - Given certain test situations, not all customers
 will do the retest step all of the time
 - Retesting at contract test houses will increase the customer's overall cost of test

- Coming to agreement on the performance requirements and how to work with them is our biggest challenge
 - Not all customers operate under the same rules of engagement
 - Different geographic regions and different types of businesses have different requirements

- Working together to understand and achieve our mutual customers' performance requirements will revolutionize our industry and those of our colleagues
 - Change how we think, how we test, and how we measure our own products' performance
- Understand interfacing requirements and work with other suppliers to optimize performance -- load board, handler, tester, packaging, etc.

- A big part of everyone getting on the same page in regard to performance results is to understand the people within the customer organization who have the information
- Different people in the organization are measured on different results

- Technician/Engineer -- technicians and engineers know point in time information based on their individual responsibility only
 - Information Technician/Engineer can provide:
 - Jam rates
 - MTBA info
 - Cleaning procedures
 - Anecdotal information on overall system performance

- Test Engineering Manager/Test Floor Manager -- test engineering managers and test floor managers know a lot about the test floor and the stats related to the performance; however, they may not be able to equate that to business results
 - Information Test Engineers can provide:
 - First pass yield
 - Retest rates
 - Production line goals (maybe)

- MTTR
- Downtime stats
- Anecdotal data

- Senior Level Management -- VP, Director, Business Unit Manager -- senior level managers know the OEE of the test floor; they are the people chartered with making sure profit margins are met
 - Getting to these people can be difficult
 - Information senior level management can provide:
 - Performance targets and results, such as Cost of Test-- including what the others have provided
 - Overall equipment effectiveness

- As an industry, we must be aware of and willing to change how we do business to meet customer performance requirements
 - Standardization of test methodology
 - Standardization of specifications

- As an industry, we must be willing to extend ourselves into new arenas to understand the full impact of Overall Equipment Effectiveness
 - Build a greater shared knowledge with handler, tester, and packaging vendors
 - Standardize on interfaces
 - Understand that JEDEC isn't always a good enough standard

Diagram of Overall Equipment Effectiveness					
		Total operating time			
Availability	А	Net operating time			•No scheduled production
Availa	В	Running time		•Failures •Setup	
nance	С	Target output			
Performance	D	Actual output	•Minor stoppages •Reduced speed		
Quality	E	Actual output	Lost effectiveness		
	F	Good output Startup losses			
OEE = B/A x D/C x F/E Availability rate Performance rate Quality rate					

- As an industry, we must be willing to work together, with the highest degree of integrity to achieve better performance for our customers in regard to:
 - Reduced Cost of Test
 - Cost of acquisition vs. cost of test
 - Cost per insertion
 - Departmental costs
 - Improved test performance
 - Faster time to market

- By achieving our customers' performance requirements, we strengthen their bottom line
- In turn, this strengthens our bottom line and leads to a healthier industry